

**DR. KENNETH  
KAUNDA**  
DISTRICT MUNICIPALITY



**REVISED SERVICE DELIVERY and  
BUDGET IMPLEMENTATION PLAN  
(SDBIP)  
2018/19**

  
Cllr. B.E. MOSIANE-SEGOTSO  
EXECUTIVE MAYOR

25/03/2019

APPROVAL DATE

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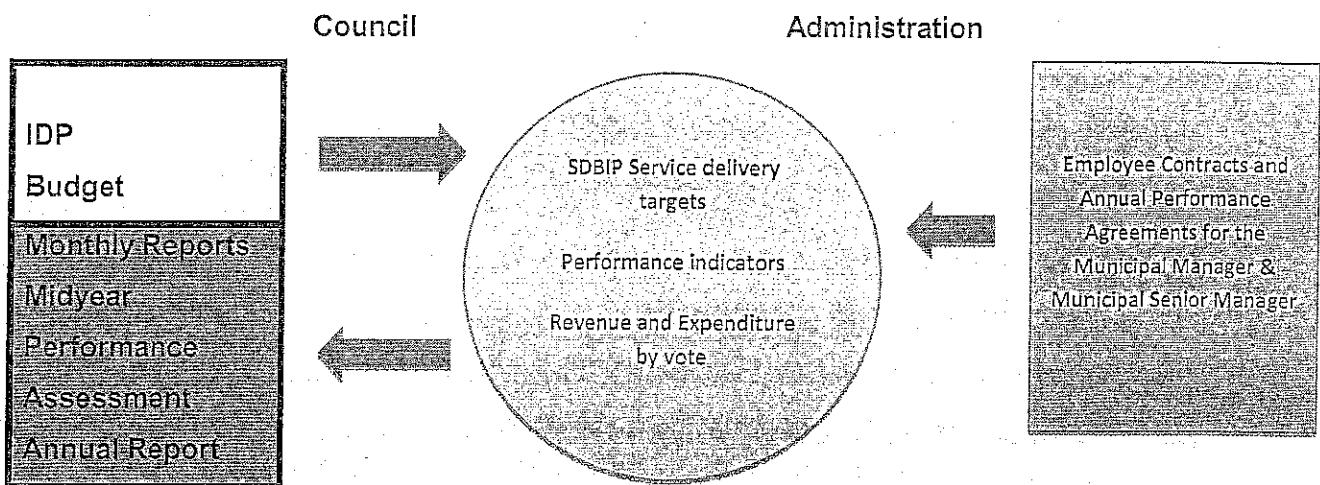
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## 1. INTRODUCTION

The 2018/19 Service Delivery and Budget Implementation Plan (SDBIP) entrusts Dr. Kenneth Kaunda District Municipality to ensure that the district delivers on objectives and targets which are aligned with the Integrated Development Plan (IDP) and budget (both capital and operational).

The SDBIP is essentially the management and implementation tool which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services and the inputs and financial resources to be used. The SDBIP indicates the responsibilities and outputs for each of the senior managers in the top management team, the inputs to be used, and the time deadlines for each output.

The SDBIP is also a vital monitoring tool for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. The SDBIP also serves as a contract between the administration, council and community, expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. The figure below provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget.



## **2. COMPONENTS OF SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

### **2.1. Reporting on SDBIP**

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are outlined in the MFMA. Both the Executive Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Dr. Kenneth Kaunda District Council to monitor the implementation of service delivery programs and initiatives across the District.

### **2.2. Monthly Reporting**

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 working days, after the end of each month. Reporting must include the following:

- I. Actual revenue, per source;
- II. Actual borrowings;
- III. Actual expenditure, per vote;
- IV. Actual capital expenditure, per vote;
- V. The amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports: (a) any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote (b) any material variances from the service delivery and budget implementation plan and; (c) any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget.

### **2.3. Quarterly Reporting**

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

### **2.4. Mid-year Reporting**

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year budget and performance assessment reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) The monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP.

### **2.5. Annual Performance Reporting**

In terms of Municipal Systems Act No. 32 of 2000, Section 46 requires municipality to prepare for each financial year a performance report reflecting:

- (a) The performance of the municipality and of each external service provider during that financial year
- (b) A comparison of the performances referred to in paragraph (a) with the targets set for and performances in previous financial year; and
- (c) Measures taken to improve performance

The annual performance report must form part of the municipality's annual report in terms of Chapter 12 of the Municipal Financial Management Act.

### 3. MUNICIPAL LEADERSHIP AND MANAGEMENT STRUCTURE

#### a. Political Leadership

The following is the political leadership of the Dr Kenneth Kaunda DM:

PORTFOLIO	NAME
Executive Mayor	Alderman Cllr. B.E. Mosiane -Segotso
Speaker	Cllr. D.P. Masiu
Single Whip	Cllr N. Koloti
MMC Corporate Services	Cllr. M. Mojahi
MMC District Economic Development and Tourism	Cllr. H. Mbele
MMC Sports, Arts and Culture	Cllr. Z Mphafudi
MMC Financial Services	Cllr. M. Zephe
MMC Infrastructure & Development	Cllr. S. Valipathwa
MMC Community Services	Alderman Cllr. R. Martins

#### b. Administrative Leadership

The following top management (director) positions are on the basis of fixed term performance-based contracts and presently the status is as indicated:

POSITION	NAME
Municipal Manager	SM. Lesupi
Director: Corporate Services (Acting)	M. Seleke
Chief Financial Officer (Acting)	T. Ngqobe
Director: Roads and Infrastructure Development (Acting)	T. Tshukudu
Director: District Economic Development and Tourism (Acting)	M. Rampedi
Director: Disaster Risk Management (Acting)	R. Lesar
Director: Municipal Health Services (Acting)	T. Mosebi

Managers in Political Offices and Managers in the Strategic Unit (Office of the Municipal Manager):

POSITION	NAME
Manager: Office of the Executive Mayor (Acting)	N. Mosiane
Manager: Office of the Speaker	F. Canga
Manager: Single Whip	G. Qhele
Manager: MPAC	BJ. Roberts-Tebejane
Manager: Strategic and Integrated Development Planning	T. Mokatsane
Manager: Performance Management Systems	Vacant (From 1st March 2019)
Manager: Internal Audit	R. Seremo
Manager: Municipal Information Security Standards	L. Kalolo
Manager: Communications (Acting)	P. Mohalaleloa

#### **4. POWERS AND FUNCTIONS ASSIGNED**

##### **a. Municipal Mandate and Strategic Focus**

The mandate of the municipality, as contained in section 152 of the Constitution also serves as the municipal strategic focus areas,

- To provide democratic and accountable government for local communities;
- To ensure the provision of services to communities in a sustainable manner;
- To promote social and economic development;
- To promote a safe and healthy environment;
- To encourage the involvement of communities and community organizations in the matters of local government.

These policy statements guide the formulation and implementation of the integrated development plan and therefore every decision and action of the municipality.

##### **b. Allocation of Powers and Functions**

- Fire Fighting
- Regional Tourism
- Municipal Airport
- Municipal Planning
- Municipal Health Services
- Municipal Public Transport
- Cemeteries, Funeral Parlours and Crematoria
- Markets
- Municipal Abattoirs
- Disaster Management

##### **c. Strategic Goals and Objectives**

- To promote physical infrastructure development and services
- To promote socio-economic development
- To provide environmental health services
- To ensure disaster risk management
- To promote integrated transport services
- To promote community safety
- To ensure internal municipal excellence

SUMMARY OF THE BUDGET

## 5.1. Projections of Revenue by each Source

Financial Services

OPERATIONAL MONETARY	CURRENT YEAR 2018/2019	APPROVED BUDGET	ADJUSTMENT BUDGET	ADJUSTED BUDGET	MEDIUM TERM REVENUE & EXPENDITURE FRAMEWORK
					BUDGET GROWTH BUDGET
					2018/2019 2019/2020
34051999980000000000 TOTAL : INCOME	-183 421 000,00	-	-1 066 200,00	-184 487 200,00	-188 006 525,00 -191 766 655,50

### Technical Services

OPERATIONAL MONETARY	CURRENT YEAR 2018/2019	APPROVED BUDGET	ADJUSTMENT BUDGET	ADJUSTED BUDGET	MEDIUM TERM REVENUE & EXPENDITURE FRAMEWORK
					BUDGET GROWTH BUDGET
					2018/2019 2019/2020
35051171020EPZZZZWD N-GOV: EXPANDED PUBLIC WORKS GRT SCH	-1 151 000,00	-	-	-1 151 000,00	-1 179 775,00 -1 203 370,50
35051171400RRZZZZWD N-GOV: ROAD ASSET MANAGEMENT SYST GR	-2 460 000,00	-	-	-2 460 000,00	-2 521 500,00 -2 571 930,00
35051173900000000000 SUB TOTAL : OPERATIONAL : MONETARY	-3 611 000,00	-	-	-3 611 000,00	-3 701 275,00 -3 775 300,50
35051999980000000000 TOTAL : INCOME	-3 611 000,00	-	-	-3 611 000,00	-3 701 275,00 -3 775 300,50

### Environmental Health Services

OPERATIONAL MONETARY	CURRENT YEAR 2018/2019	APPROVED BUDGET	ADJUSTMENT BUDGET	ADJUSTED BUDGET	MEDIUM TERM REVENUE & EXPENDITURE FRAMEWORK
					BUDGET GROWTH BUDGET
					2018/2019 2019/2020
3/051060080SGZZZZWD HEALTH CERTIFICATES	-100 000,00	-	-250 000,00	-350 000,00	-1 179 775,00 -1 203 370,50
37051069900000000000 SUB TOTAL : LICENCES AND PERMITS	-100 000,00	-	-250 000	-350 000,00	-3 701 275,00 -3 775 300,50
TOTAL REVENUE	-187 132 000,00	-	-188 448 200,00	-188 448 200,00	-191 707 800,00 -195 541 956,00

**5.2. Projections of Capital Expenditure by each Vote/ Department**

DEPARTMENT	APPROVED BUDGET	BUDGET ALLOCATIONS	ADJUSTED BUDGET	CURRENT YEAR 2018/19		MEDIUM TERM REVENUE & EXPENDITURE FRAMEWORK	
				BUDGET 2018/2019	GROWTH	BUDGET 2019/2020	BUDGET 2020/2021
EXECUTIVE MAYOR	920 000,00	-	240 000,00	680 000,00		943 000,00	961 860,00
SPEAKER	1 050 000,00	20 000,00	-120 000,00	950 000,00		1 076 250,00	1 097 775,00
CHIEF WHIP	-	-	-	-	-	-	-
COUNCILLORS	-	-	-	-	-	-	-
MUNICIPAL MANAGER ADMINISTRATION	320 000,00	-	-	320 000,00		325 500,00	230 010,00
INTERNAL AUDIT	20 000,00	-	-	20 000,00		20 500,00	20 910,00
CORPORATE SERVICES	330 000,00	-	-	330 000,00		330 000,00	62 730,00
FINANCIAL SERVICES	85 000,00	-	100 000,00	185 000,00		185 000,00	86 500,00
TECHNICAL SERVICES ADMINISTRATION	10 000,00	-	-	10 000,00		10 000,00	10 455,00
DISTRICT ECONOMIC DEVELOPMENT AND TOURISM	20 000,00	-	-	20 000,00		20 000,00	20 910,00
ENVIRONMENTAL HEALTH SERVICES	317 000,00	-	-	317 000,00		317 000,00	88 867,50
DISASTER MANAGEMENT AND CCTV CAMERAS	20 000,00	25 000,00	-	45 000,00		45 000,00	20 500,00
FIRE EMERGENCY SERVICES	380 000,00	40 000,00	-	420 000,00		420 000,00	389 500,00
<b>TOTAL CAPITAL EXPENDITURE BUDGET 2018/2019</b>	<b>3 472 000,00</b>	<b>85 000,00</b>	<b>-260 000,00</b>	<b>3 297 000,00</b>	<b>3 297 000,00</b>	<b>-2 941 125,00</b>	<b>2 999 447,50</b>

## **6. KEY PERFORMANCE AREAS**

- KPA 1: Basic Service Delivery and Infrastructure Development
- KPA 2: Municipal Transformation and Organizational Development
- KPA 3: District Economic Development
- KPA 4: Municipal Financial Viability and Management
- KPA 5: Good Governance & Public Participation
- KPA 6: Spatial Rationale

Abbreviations used for directorates:

BTO	: Budget and Treasury Office
COMM	: Communications
CS	: Corporate Services
DED	: District Economic Development
DEDA	: District Economic Development Agency
DRM	: Disaster Risk Management
EM	: Executive Mayor
IA	: Internal Audit
ICT	: Information Communications Technology
MH&EMS	: Municipal Health & Environmental Management Services
MISS	: Municipal Information Security Standards
PMS	: Performance Management Systems
RC	: Risk Champion/
STRP	: Strategic Planning
SP	: Speaker
TIS	: Technical Infrastructure Services

**QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE**

**7. KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

**7.1. MUNICIPAL HEALTH SERVICES, TECHNICAL INFRASTRUCTURE SERVICES AND DISASTER RISK MANAGEMENT**

THEMATIC AREAS		BASIC SERVICES DELIVERY		BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT		IMPROVING ACCESS TO BASIC SERVICES		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME		PORTFOLIO OF EVIDENCE	
KPA	OUTCOME	OUTPUT 2	OUTPUT 4	BASELINE 2017/18	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	DESCRIPTION	QUARTERLY TARGETS	Q1	Campaign reports with pictures
Municipal Health and Environment Services	To provide environmental health services	Municipal Health Service	Current status (MEMA Circular 63)	Backlog (MEMA Circular 63)	KPI Type	Annual Target	R340 000	R340 000	Q1	10 awareness campaigns conducted within Dr. Kenneth Kaunda District by September 2018	Campaign reports within Dr. Kenneth Kaunda District by September 2018
Municipal Health and Environment Services	To manage Local Municipalities	Municipal Health Service	Current status (Progress to date)	Demand (MEMA Circular 63)	KPI	Number of environmental awareness campaigns conducted within Dr. Kenneth Kaunda District by June 2019	40	37052300120FLP 43ZZWWD	Q2	10 environmental awareness campaigns conducted within Dr. Kenneth Kaunda District by December 2018	Campaigns conducted within Dr. Kenneth Kaunda District by December 2018
Municipal Health and Environment Services	To manage Local Municipalities	Municipal Health Service	Objectives	FUNCTIONAL POWERS & RESPONSIBILITIES	Activity	Targets	R 200 000	37052300140FLP 43ZZWWD	Q3	10 Environmental Campaigns conducted by March 2019;	Environmental Campaigns conducted by March 2019;
Municipal Health and Environment Services	To manage Local Municipalities	Municipal Health Service	Strategic Objectives	FUNCTIONAL POWERS & RESPONSIBILITIES	Targets	YIELDS	R 300 000	37052301870FLP 43ZZWWD	Q4	3 at Matlosana, 3 Maquassi Hills and 3 JB Marks Local Municipalities	3 at Matlosana, 3 Maquassi Hills and 3 JB Marks Local Municipalities
Municipal Health and Environment Services	To manage Local Municipalities	Municipal Health Service	Strategic Objectives	FUNCTIONAL POWERS & RESPONSIBILITIES	Targets	YIELDS	R 450 000	37052273330FLP	Q1	3 compliance reports on Complain	3 compliance reports on Complain

2018/19 REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN- DR. KENNETH KAUNDA DISTRICT MUNICIPALITY

THEATIC AREAS	BASIC SERVICES DELIVERY		BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT		IMPROVING ACCESS TO BASIC SERVICES		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME		PORTFOLIO OF EVIDENCE
	KPI	OUTCOME	OUTPUT	BASELINE	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	QUARTERLY TARGETS	DESCRIPTION
OUTCOME 9	OUTCOME 12	OUTPUT 4	Current status (Progress to date)	Baseline 2017/8 Demand (MEMA Circular 63)	Revised Key Performance Indicator (MFWA Circular 63)	Annual Target	Revised Budget	MSCOA	CE
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	FUNCTIONAL POWERS & FUNCTIONS	MUNICIPAL	Health Service	Number of compliance reports on drinking water samples taken from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by June 2019	Shared Vote	drinking water samples taken from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by September 2018	drinking water samples taken from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by December 2018	reports, Sampling points list, Sample analysis results
Health and Environment Management Services	environmental health services	Health Service	compliance reports on drinking water samples taken tested	compliance reports on drinking water samples taken tested	compliance reports on drinking water samples taken tested	reports on drinking water samples taken tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by June 2019	3 compliance reports on drinking water samples taken tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by December 2018	3 compliance reports on drinking water samples taken tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by December 2018	3 compliance reports on drinking water samples taken tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by December 2018
							Q3	3 compliance reports on drinking water samples taken tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by March 2019	3 compliance reports on drinking water samples taken tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by March 2019
							Q4	3 compliance reports on drinking water samples taken tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by June 2019.	3 compliance reports on drinking water samples taken tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by June 2019.

THEMATIC AREAS		BASIC SERVICES DELIVERY		BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT		IMPROVING ACCESS TO BASIC SERVICES		ACTION SUPPORTIVE OF HUMAN SETTLEMENTS		OUTCOME	
KPIs		OUTPUT 2		OUTPUT 4		OUTPUT 5		OUTPUT 6		OUTPUT 7	
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERFUL FUNCTION	BASELINE 2017/18	REVISED KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	DESCRIPTION	QUARTERLY TARGETS	PORTFOLIO OF EVIDENCE	
Municipal Health and Environmental Management Services	To provide environmental health services	Municipal Health Service	Current status Demand (MEMA Circular 63) (to date)	Bacalog (MEMA Circular 63)	KPI 3 Number of water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2019	Nil	R 450 000	37052273330FLP 94ZZWD	Q1 48 water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2019	Sampling point list, sample analysis results	
Municipal Health and Environmental Management Services	To provide environmental health services	Municipal Health Service	samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2018	48 water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2019	KPI 3 Number of water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2019	Nil	R 450 000	37052273330FLP 94ZZWD	Q1 48 water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by September 2018.	Sampling point list, sample analysis results	
Municipal Health and Environmental Management Services	To provide environmental health services	Municipal Health Service	samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2018	48 water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2019	KPI 3 Number of water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2019	Nil	R 450 000	37052273330FLP 94ZZWD	Q2 48 water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by December 2018	Sampling point list, sample analysis results	
Municipal Health and Environmental Management Services	To provide environmental health services	Municipal Health Service	samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2018	48 water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2019	KPI 3 Number of water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2019	Nil	R 450 000	37052273330FLP 94ZZWD	Q3 48 water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by March 2019	Sampling point list, sample analysis results	
Municipal Health and Environmental Management Services	To provide environmental health services	Municipal Health Service	samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2018	48 water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2019	KPI 3 Number of water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2019	Nil	R 450 000	37052273330FLP 94ZZWD	Q4 48 water samples taken tested at the reservoirs in JB Marks, Mallosana and Maquassi Hills Local Municipality by June 2019	Sampling point list, sample analysis results	
Municipal Health and Environmental Management Services	To provide environmental health services	Environmental Management Services	2 activities on Air Quality Management	2 activities on Air Quality Management	KPI 4 Number of activities conducted on Air	Nil	R90 000	37052270310 FLP02ZZWD	Q1 2 activities conducted on Air Quality Management	Air Quality Activity report with pictures	
Municipal Health and Environmental Management Services	To provide environmental health services	Environmental Management Services	2 activities on Air Quality Management	2 activities on Air Quality Management	KPI 4 Number of activities conducted on Air	Nil	R90 000	37052270310 FLP02ZZWD	Q2 1 activity conducted on Air Quality Management within Dr. Kenneth Kaunda District by December 2018	Air Quality Activity report with pictures	

Strategic Objectives									
Thematic Areas		KPA		Basic Services Delivery					
Outcome 9		Output 4		Improving Access to Basic Services					
Functional Area		Strategic Objective		Actions supportive of the Human Settlement Outcome					
THEMATIC AREAS		OUTPUT 4		BASELINE 2017/8	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REvised BUDGET	QUARTERLY TARGETS	PORTFOLIO OF EVIDENCE
KPA		OUTPUT 2		Current Status (MEMA Progress to date)	Bastion (MEMA Circular 63)	within Dr. Kenneth Kaunda District by June 2019	R2 460 000	Q1	Road network integration and road classification reviewed by September 2018
Outcome 9		Output 4		MUNICIPAL POWERS	KPI 15	1215.63km of Paved Roads Assessed within Dr. Kenneth Kaunda Municipality by June 2019	35052272560RR P34ZZWD	Q2	1 Report on analysis of pavement data compiled by December 2018
Functional Area		Strategic Objective		Municipal Planning	Nil	Total kilometres of Paved Roads Assessed by June 2019	Q1	Road network integration and road classification reviewed by September 2018	
THEMATIC AREAS		OUTPUT 2		To promote physical infrastructure development services	1215.63 km of Paved Roads Assessed	Output	499km of Assessed Paved Roads by March 2019	Q3	Report on analysis of pavement data compiled by December 2018
KPA		OUTPUT 4		Municipal Planning	Nil	Total kilometres of Paved Roads Assessed	304.5km of Assessed Paved Roads by June 2019	Q4	Report on analysis of pavement data compiled by December 2018

THEMATIC AREAS		BASIC SERVICES DELIVERY		BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT		IMPROVING ACCESS TO BASIC SERVICES	
KPA	OUTPUT 1	OUTPUT 2	OUTPUT 3	OUTPUT 4	OUTPUT 5	OUTPUT 6	OUTPUT 7
OUTCOME 9							
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL FUNCTION	BASELINE 2017/18	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	PORTFOLIO OF EVIDENCE
Technical Services	To promote physical infrastructure	Municipal Planning	Current status Progress (to date)	Demand (MEMA Circular 63)	Backlog (MEMA Circular 63)	KPI 6 Number of Draft District Spatial Development Framework developed by June 2019	Q1 SCM Process completed by September 2018
			2011	1 x District Spatial Development Framework	1 Draft District Spatial Development Framework covering Maquassi Hills Local Municipality developed by June 2019	Q1 SCM Process completed by September 2018	Appointment letter and SLA
					Output	Q2 Quarterly Progress report on Spatial Development Framework by December 2018	Progress report
						Q3 Quarterly Progress report on Draft Development Framework by March 2019	Progress Report
						Q4 1 Draft District Development Framework covering Maquassi Hills Local Municipality developed by June 2019	1 Draft District Spatial Development Framework developed for Maquassi Hills Local Municipality by June 2019

**8. KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT**

NATIONAL PRIORITY		LABOUR MATTERS FINANCIAL AND ADMINISTRATIVE CAPACITY SERVICE DELIVERY FINANCIAL VIABILITY GOOD GOVERNANCE INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT	
KPA	OUTPUT	MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT	
OUTCOME	OUTPUT	IMPLEMENTATION APPROACH TO MUNICIPAL FINANCING PLANNING AND SUPPORT	
AREA	STRATEGIC OBJECTIVE	ADMINISTRATIVE AND FINANCIAL CAPABILITY	PORTFOLIO OF EVIDENCE
Human Resources	To ensure municipal excellence	<p><b>FUNCTION</b>: MUNICIPAL PLANNING &amp; DEVELOPMENT <b>POWERS</b>: Circular (63)</p> <p><b>BASELINE</b>: 2017/18</p> <p><b>BACKLOG</b>: Demand (MFLA Circular (63))</p> <p><b>Current status</b>: Progress of one (Progress of one)</p>	<p><b>REVISED KEY PERFORMANCE INDICATOR</b>: KPI 7</p> <p><b>ANNUAL TARGET</b>: 17%</p> <p><b>REvised Budget</b>: OPEX</p> <p><b>DESCRIPTION</b>: Percentage of posts advertised filled as per the approved funded structure by June 2019</p> <p><b>QUARTERLY TARGETS</b>:</p> <ul style="list-style-type: none"> <li>Q1 - 100% of posts advertised filled as per the approved funded structure by September 2018</li> <li>Q2 - 100% of posts advertised filled as per the approved funded structure by December 2018</li> <li>Q3 - 100% of posts advertised filled as per the approved funded structure by March 2019</li> <li>Q4 - 100% of posts advertised filled as per the approved funded structure by June 2019</li> </ul>
Human Resources	To ensure municipal excellence	<p><b>FUNCTION</b>: Municipal Planning</p> <p><b>POWERS</b>: Circular (63)</p> <p><b>BASELINE</b>: 2017/18</p> <p><b>BACKLOG</b>: Demand (MFLA Circular (63))</p> <p><b>Current status</b>: Progress of one (Progress of one)</p>	<p><b>REVISED KEY PERFORMANCE INDICATOR</b>: KPI 8</p> <p><b>ANNUAL TARGET</b>: 11 vacant three highest levels of management</p> <p><b>REvised Budget</b>: OPEX</p> <p><b>DESCRIPTION</b>: Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by June 2019</p> <p><b>QUARTERLY TARGETS</b>:</p> <ul style="list-style-type: none"> <li>Q1 - Selection and recruitment processes implemented by September 2018</li> <li>Q2 - Selection and recruitment processes implemented by December 2018</li> <li>Q3 - Selection and recruitment processes implemented by March 2019</li> <li>Q4 - Selection and recruitment processes implemented by June 2019</li> </ul>
Human Resources	To ensure municipal excellence	<p><b>FUNCTION</b>: Municipal Planning</p> <p><b>POWERS</b>: Circular (63)</p> <p><b>BASELINE</b>: 2017/18</p> <p><b>BACKLOG</b>: Demand (MFLA Circular (63))</p> <p><b>Current status</b>: Progress of one (Progress of one)</p>	<p><b>REVISED KEY PERFORMANCE INDICATOR</b>: KPI 9</p> <p><b>ANNUAL TARGET</b>: Nil</p> <p><b>REvised Budget</b>: OPEX</p> <p><b>DESCRIPTION</b>: 06 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by June 2019</p> <p><b>QUARTERLY TARGETS</b>:</p> <ul style="list-style-type: none"> <li>Q1 - Selection and recruitment processes implemented by September 2018</li> <li>Q2 - Selection and recruitment processes implemented by December 2018</li> <li>Q3 - Selection and recruitment processes implemented by March 2019</li> <li>Q4 - Selection and recruitment processes implemented by June 2019</li> </ul>

2018/19 REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN- DR. KENNETH KAUNDA DISTRICT MUNICIPALITY

NATIONAL PRIORITY	LG PRIORITY	LABOUR MATTERS FINANCIAL AND ADMINISTRATIVE CAPACITY SERVICE DELIVERY GOOD GOVERNANCE INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT ECONOMIC DEVELOPMENT
CUT-OFF	OUTPUT	IMPLEMENTATION APPROACH TO MUNICIPAL FINANCIAL PLANNING AND SUPPORT
KPA		

AREA FUNCTIONAL	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	CURRENT STATUS (PROGRESS TO DATE)	BASELINE 2017/18		REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	MSCOA DESCRIPTION	QUARTERLY TARGETS	PORTFOLIO OF EVIDENCE
				Backlog (M:MA Circular 63)	Demand (M:MA Circular 63)						
excellence			report on the workplace skills plan submitted to LGSETA	Number of workplace skills plan submitted to LGSETA by 30 April 2019	workplace skills plan submitted to LGSETA by 30 April 2019	KPI 10 Number of updated Contract registers submitted to Accounting Officer by June 2019	Nil	OPEX	Q2 None	Q3 Draft Report on the workplace skills plan submitted to Accounting Officer by March 2019	Workplace Skills Plan
Legal Services	To ensure municipal excellence	Municipal Planning	2017/18 Contract registers updated	2018/19 Contract registers updated	4 updated Contract registers submitted to Accounting Officer by June 2019	KPI 10 Number of updated Contract registers submitted to Accounting Officer by June 2019	Nil	OPEX	Q1 1 updated Contract registers submitted to Accounting Officer by September 2018	Q2 1 updated Contract registers submitted to Accounting Officer by December 2018	Contract register updated

9. KPA 3: DISTRICT ECONOMIC DEVELOPMENT

NATIONAL PRIORITY	LG PRIORITY	LABOUR MATTERS FINANCIAL AND ADMINISTRATIVE CAPACITY SERVICE DELIVERY GOOD GOVERNANCE INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT ECONOMIC DEVELOPMENT

2018/19 REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN- DR. KENNETH KAUNDA DISTRICT MUNICIPALITY



IMPLEMENTATION APPROACH TO MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT									
NATIONAL LG PRIORITIES		LABOUR MATTERS FINANCIAL AND ADMINISTRATIVE CAPACITY SERVICE DELIVERY FINANCIAL VIABILITY GOOD GOVERNANCE INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT		ECONOMIC DEVELOPMENT					
OUTCOME 9		OUTPUT 7		OUTPUT 6		ADMINISTRATIVE AND FINANCIAL CAPABILITY			
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2017/18	REVISED KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGETED	DESCRIPTION	QUARTERLY TARGETS
District Economic Development: sports and recreation	To promote socio-economic development	Regional Tourism	Current status (Progress date) Demand (WEMA Circular 63)	Backlog (WEMA Circular 63)	KPI 13	Number of sports and recreation initiatives within Dr. Kenneth Kaunda District supported by June 2019	R227 900 P82ZZWD	MS COA Description	Q4 2 tourism exhibitions (World Trade Market and Durban Tourism Indaba) attended by June 2019.
District Economic Development: sports and recreation	To promote socio-economic development	Regional Tourism	5 sports and recreation initiatives	4 sports and recreation initiatives	Nil	4 sports and recreation initiative within Dr. Kenneth Kaunda District supported by June 2019	R227 900 P82ZZWD	Shared Vote	Q1 None
District Economic Development: sports and recreation	To promote socio-economic development	Regional Tourism	5 sports and recreation initiatives	4 sports and recreation initiatives	Nil	4 sports and recreation initiative within Dr. Kenneth Kaunda District supported by June 2019	R227 900 P82ZZWD	Shared Vote	Q2 None
District Economic Development: sports and recreation	To promote socio-economic development	Regional Tourism	5 sports and recreation initiatives	4 sports and recreation initiatives	Nil	4 sports and recreation initiative within Dr. Kenneth Kaunda District supported by June 2019	R227 900 P82ZZWD	Shared Vote	Q3 2 sports and recreation initiative within Dr. Kenneth Kaunda District supported by March 2019 (8th Matlosana Shinkyokushinkai Karate Cup and Tokwe Athletics Club).
District Economic Development: sports and recreation	To promote socio-economic development	Regional Tourism	5 sports and recreation initiatives	4 sports and recreation initiatives	Nil	4 sports and recreation initiative within Dr. Kenneth Kaunda District supported by June 2019	R227 900 P82ZZWD	Shared Vote	Q4 2 sports and recreation initiative within Dr. Kenneth Kaunda District supported by June 2019 (7th Gert Schakwijk District Easter Tournament and Ikageng Rugby Cup).

2018/19 REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN- DR. KENNETH KAUNDA DISTRICT MUNICIPALITY

NATIONAL PRIORITY		LABOUR MARKET FINANCIAL AND ADMINISTRATIVE CAPACITY SERVICES		EVERY FINANCIAL VIABILITY GOVERNANCE INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT		ECONOMIC DEVELOPMENT				
OUTCOME		OUTPUT		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING PLANNING AND SUPPORT		ADMINISTRATIVE AND FINANCIAL CAPABILITY				
KPA	OUTCOME 9	OUTPUT 6	OUTPUT 6	BASELINE 2017/18	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	MSCOA DESCRIPTION	QUARTERLY TARGETS	PORTFOLIO OF EVIDENCE
Arts, Culture and Heritage		Current status Progress date	Demand (MMEA)	Backlog (MMEA)	KPI 15	Initiatives within Dr. Kenneth Kaunda District supported by June 2019	K15	Kaunda District supported by September 2018 # Khuna Choral and Mallosana Melodies	Q1	initiative supported
		supported	Initiatives	Initiatives	Q1	Heritage initiatives within Dr. Kenneth Kaunda District supported by June 2019	Q1	1 Arts, Culture and Heritage initiatives within Dr. Kenneth Kaunda District supported by December 2018 # Reconciliation Concert	Q2	1 Arts, Culture and Heritage initiatives within Dr. Kenneth Kaunda District supported by September 2018 # Khuna Choral and Mallosana Melodies
					Q2		Q2	1 Arts, Culture and Heritage initiatives within Dr. Kenneth Kaunda District supported by December 2018 # Reconciliation Concert	Q3	None
					Q3		Q3		Q4	2 Arts, Culture and Heritage initiatives within Dr. Kenneth Kaunda District to be supported by June 2019 (Dance Masters & Grahams Town Arts Festival)
District Economic Development	To promote socio-economic development	Regional economic development	25 SMME / Cooperatives Businesses supported through Community Conditional	NII	KPI 15	Support 30 SMME / Cooperatives Businesses and rural development initiatives	R 1200 000	36052690840FL P77ZZWD	Q1	None
					Q1		Q1		Q2	1 rural development initiatives within Dr. Kenneth Kaunda District supported by
					Q2		Q2			Report on SMME / Cooperatives Businesses initiatives supported.

NATIONAL LEVEL PRIORITY		LABOUR MATTERS FINANCIAL AND ADMINISTRATIVE CAPACITY		SERVICE DELIVERY FINANCIAL GOVERNANCE INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT	
OUTCOME 9		OUTPUT 6		IMPLEMENTATION AND ORGANISATIONAL DEVELOPMENT	
OUTCOME 9		MUNICIPAL TRANSFORMATIONS AND APPROACH TO MUNICIPAL FINANCING PLANNING AND SUPPORT		ADMINISTRATIVE AND FINANCIAL CAPABILITY	
STRATEGIC OBJECTIVE	FUNCTIONAL AREA	BASELINE 2017/18	REVISED KEY PERFORMANCE INDICATOR	BUDGET	PORTFOLIO OF EVIDENCE
MUNICIPAL POWERS & FUNCTIONS	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Target Type	Quarterly Targets	Note that this KPI was merged with KPI 13 and KPI 19.
District economic development ACT	To promote socio-economic development	Backlog Demand (MFMA Circular 63)	KPI 16 Number of Economic Development Initiatives supported / implemented within Dr. Kenneth Kaunda District by June 2019	R650 000 36052309120FL P28ZJR3	None Q1 Q2 Q3 Report on Economic Development initiatives supported / implemented by March 2019 # Internet Service Provider's Training: SANACO Conference; MINTEK Training & SNSET
District economic development ACT	Regional economic development	5 Economic development Initiatives implemented	5 district economic development initiative supported / implemented within Dr. Kenneth Kaunda District by June 2019	Q1 Q2 Q3 4 District economic initiatives within KKDM supported / implemented by March 2019 # Internet Service Provider's Training: SANACO Conference; MINTEK Training & SNSET	None None None Note that this KPI was merged with KPI 13 and KPI 19.

NATIONAL LEVEL PRIORITIES		LABOUR MARKETERS FINANCIAL AND ADMINISTRATIVE CAPACITY SERVICE DELIVERY FINANCIAL VIABILITY GOOD GOVERNANCE INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT ECONOMIC DEVELOPMENT	
KPA	OUTPUT 1	OUTPUT 2	OUTPUT 3
OUTCOME 9	IMPLEMENTATION OF MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT	IMPLEMENTATION OF A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING PLANNING AND SUPPORT	ADMINISTRATIVE AND FINANCIAL CAPABILITY
KPA			
FUNCTIONAL LEVEL			
STRATEGIC OBJECTIVE			
MUNICIPAL FUNCTION & POWERS			
CURRENT STATUS			
Demand Progress (M&MA)			
Backlog (M&MA)			
Annual Circular (\$\$)			
REVISED KEY PERFORMANCE INDICATOR			
ANNUAL TARGET			
BUDGET REVISED			
MSCOA DESCRIPTION			
QUARTERLY TARGETS			
PORTFOLIO OF EVIDENCE			

#### 10 . KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

NATIONAL LEVEL PRIORITIES		ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE	
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT		A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING PLANNING AND SUPPORTS IMPLEMENTED	
KPA	OUTPUT 1	OUTPUT 2	OUTPUT 3
OUTCOME 9	IMPLEMENTATION OF MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	IMPLEMENTATION OF A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING PLANNING AND SUPPORTS IMPLEMENTED	ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED
KPA			
FUNCTIONAL AREA			
STRATEGIC OBJECTIVE			
PERIODICITY			
KEY INDICATORS			
ANNUAL TARGET			
BUDGET REVISED			
MSCOA DESCRIPTION			
QUARTERLY TARGETS			
PORTFOLIO OF EVIDENCE			

2018/19 REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN- DR. KENNETH KAUNDA DISTRICT MUNICIPALITY

Current status (Progress to date)	Demand MFMA Circular 63)	Backlog (MFMA Circular 63)	KPI 17	12 MFMA section 71 reports submitted by June 2019	OPEX	
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	12 MFMA section 71 reports submitted	Number of MFMA section 71 reports submitted by June 2019	Output	Q1 3 MFMA section 71 reports submitted by September 2018
						Q2 3 MFMA section 71 reports submitted by December 2018
						Q3 3 MFMA section 71 reports submitted by March 2019
						Q4 3 MFMA section 71 reports submitted by June 2019
Budget and Treasury PMS	To ensure internal municipal excellence	Municipal Planning	4 MFMA section 52 reports submitted	4 MFMA section 52 reports submitted by June 2019	OPEX	Q1 1 MFMA section 52 reports submitted by September 2018
						Q2 1 MFMA section 52 reports submitted by December 2018
						Q3 1 MFMA section 52 reports submitted by March 2019

NATIONAL PRIORITY	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE			
	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT			
KPA	A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED			
OUTCOME <sub>9</sub>	OUTPUT <sub>6</sub>	OUTPUT <sub>6</sub>	ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED	PORTFOLIO OF EVIDENCE
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	<p><b>FUNCTIONAL AREA</b></p> <p><b>STRATEGIC OBJECTIVE</b></p> <p>MUNICIPAL POWERS &amp; FUNCTIONS</p> <p>REVISED KEY INDICATOR</p> <p>PERFORMANCE</p> <p>REVISED KEY INDICATOR</p> <p>ANNUAL TARGET</p> <p>REVISED BUDGET</p> <p>MSCOA DESCRIPTION</p>	<p>Q4 1 MFMA section 52 reports submitted by June 2019</p> <p>Q1 None</p> <p>Q2 None</p> <p>Q3 2018/19 adjustment budget developed approved by February 2019</p> <p>Q4 None</p> <p>Council resolution and 2018/19 Adjustment Budget</p>
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	<p>BASELINE 2017/18</p> <p>Current Status (Progress to date)</p> <p>Demand (MFMA Circular 63)</p> <p>Backlog (MFMA Circular 63)</p>	<p>2018/19 OPEX</p> <p>2018/19 adjustment budget developed approved by February 2019</p> <p>Q1 None</p> <p>Q2 None</p> <p>Q3 2018/19 adjustment budget developed approved by February 2019</p> <p>Q4 None</p> <p>Council Resolution and Approved 2019/20 budget</p>
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	<p>2017/18 adjustment budget tabled by February 2018</p>	<p>KPI 19 2018/19 adjustment budget developed approved by February 2019</p> <p>Q1 None</p> <p>Q2 None</p> <p>Q3 2018/19 adjustment budget developed approved by February 2019</p> <p>Q4 None</p> <p>Council Resolution and Approved 2019/20 budget</p>
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	<p>2018/19 budget compiled approved (MFMA, Sec 25)</p>	<p>KPI 20 2019/20 budget compiled approved by May 2019</p> <p>Q1 None</p> <p>Q2 None</p> <p>Q3 None</p> <p>Q4 Compiled 2019/20 budget compiled</p>

NATIONAL PRIORITY		ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT		A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED		MSCOA DESCRIPTION		QUARTERLY TARGETS		PORTFOLIO OF EVIDENCE	
OUTCOME	KPA	OUTPUT 1	OUTPUT 2	BASELINE 2017/18	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	MSCOA DESCRIPTION	QUARTERLY TARGETS	APPROVED BY	APPROVED BY	APPROVED BY	APPROVED BY	APPROVED BY	APPROVED BY
-	-	To ensure internal municipal excellence	MUNICIPAL OBJECTIVE	Current status (Progress to date)	Demand (MMA Circular 63)	Backlog (MMA Circular 63)	NI	KPI 21 2017/18 Annual Financial Statements submitted to AGSA by August 2017	Approved 2017/18 Annual Financial Statements approved by council submitted to AGSA by August 2018	OPEX	Q 1 Approved 2017/18 Annual Financial Statements by council submitted to AGSA by August 2018	Q 2 None	Q 3 None	Q 4 None	Council Resolution and 2017/18 Annual Financial Statements
-	PL and sury	To ensure internal municipal excellence	MUNICIPAL FUNCTIONS	2016/17 Annual Financial Statements submitted to AGSA by August 2017	2017/18 Annual Financial Statements submitted to AGSA by August 2018	NI	KPI 21 2017/18 Annual Financial Statements submitted to AGSA by August 2018	Approved 2017/18 Annual Financial Statements approved by council submitted to AGSA by August 2018	Q 1 Approved 2017/18 Annual Financial Statements by council submitted to AGSA by August 2018	Q 2 None	Q 3 None	Q 4 None			
Corporate Services	To ensure internal municipal excellence	Municipal planning	100% of municipality's budget actually spent on implementing its workplace skills plan	100% of municipality's budget actually spent on implementing its workplace skills plan	NI	KPI 22 Percentage of municipality's budget actually spent on implementing its workplace skills plan	100% of municipality's budget actually spent on implementing its workplace skills plan	R350 000 P78ZZH0	R350 000 P78ZZH0	Q 1 None	Q 2 100% of municipality's budget actually spent on implementing its workplace skills plan by December 2018				Workplace skills plan detailed Report

NATIONAL LG PRIORITY		FUNCTIONAL AREA		STRATEGIC OBJECTIVE		MUNICIPAL POWERS & FUNCTIONS		REVISED KEY PERFORMANCE INDICATOR		ANNUAL TARGET		REVISED BUDGET		MSCOA DESCRIPTION		QUARTERLY TARGETS		PORTFOLIO OF EVIDENCE	
KPA	OUTPUT	OUTPUT	OUTPUT	OUTPUT	OUTPUT	BASELINE	Current status	Demand (MFMA Circular 63)	Bacdog (MFMA Circular 63)	Q3	None	Q4	100% of municipality's budget actually spent on implementing its workplace skills plan by June 2019	Q1	R3,150,000 of funds transferred to District Economic Agency, Tourism Information Centre and Secondary Co-operatives by September 2018	R3 100 000	Q1	R3,150,000 of funds transferred to District Economic Agency, Tourism Information Centre and Secondary Co-operatives by September 2018	Proof of transfer made to District Economic Agency, Tourism Information Centre and Secondary Co-operatives by September 2018
Budget and Treasury	To ensure internal municipal excellence	District Economic Development	Municipal Planning	R3,000,000 transferred to District Economic Agency and R100,000 to Secondary Co-operatives	R3,100,000 of funds transferred to Tourism association	KPI23 Total Amount of funds transferred to District Economic Agency, Tourism Association and Co-operatives	Q3	R3,100,000 of funds transferred to District Economic Agency, Tourism Association and Co-operatives	R3 100 000	Q1	R3,150,000 of funds transferred to District Economic Agency, Tourism Information Centre and Secondary Co-operatives by September 2018	Proof of transfer made to District Economic Agency, Tourism Information Centre and Secondary Co-operatives by September 2018							

NATIONAL LG PRIORITY		ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE									
OUTPUT 1		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT									
OUTPUT 6		A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING PLANNING AND SUPPORT IS IMPLEMENTED									
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED									
STRATEGIC OBJECTIVE		MSCOA DESCRIPTION									
FUNCTIONAL AREA		QUARTERLY TARGETS									
OUTCOME 9		REVISED BUDGET									
OUTPUT 6		ANNUAL TARGET									
OUTPUT 1		BASELINE 2017/18									
Q1A		REVISED KEY INDICATOR									
OUTCOME 9		KPI TYPE									
OUTPUT 6		REVISED KEY INDICATOR									
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OUTPUT 6		REVISED KEY INDICATOR									

NATIONAL PRIORITY		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED		PORTFOLIO OF EVIDENCE	
KPA	OUTPUT	OUTPUT	OUTPUT	QUARTERLY TARGETS	REVISED BUDGET	MSCOA DESCRIPTION	PORTFOLIO OF EVIDENCE
Outcome 9	Output 6	Output 6	Output 6	Baseline 2017/8	Annual Target	KPI Type	Portfolio of Evidence
Information, Communication s and Technology	To ensure internal municipal excellence	Current status	Demand	KPI 25 Number of sites provided with access to WiFi within the Dr. Kenneth Kaunda District by June 2019	R 2 250 000 4ZWD	Q1 92 area provided with WiFi within the Dr. Kenneth Kaunda District by September 2018	Report WiFi hotspots throughout the district
Information, Communication s and Technology	To ensure internal municipal excellence	Progress to date	Metric Circular 63	KPI 25 Number of sites provided with access to WiFi within the Dr. Kenneth Kaunda District by June 2019	R 2 250 000 4ZWD	Q2 None	Report WiFi hotspots throughout the district
Information, Communication s and Technology	To ensure internal municipal excellence	None	Backlog (MFM/M Circular 63)	KPI 25 Number of sites provided with access to WiFi within the Dr. Kenneth Kaunda District by June 2019	R 2 250 000 4ZWD	Q3 None	Report WiFi hotspots throughout the district
Information, Communication s and Technology	To ensure internal municipal excellence	Municipal Planning	12 reports from operating call center	KPI 26 Number of reports from operating call	R10 080 000 P2ZZWD	Q1 3 reports from operating call center submitted by September 2018	Call Center reports

NATIONAL LG PRIORITY		KPA		OUTPUT 7		OUTPUT 6		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT		A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING PLANNING AND SUPPORT IS IMPLEMENTED		ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE	
OUTCOME 9															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL FUNCTIONS & POWERS	PERFECTED KEY INDICATOR	KPI TYPE	REVISED BUDGET	ANNUAL TARGET	QUARTERLY TARGETS	MSOA DESCRIPTION	PORTFOLIO OF EVIDENCE						
			BASELINE 2017/18												
		Current status (Progress to date)	Demand (MfMA Circular 63)	Backlog (MfMA Circular 63)	center submitted by June 2019	center submitted by June 2019									

#### 11. KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

- 11.1. Municipal Manager's Office: Internal Audit, Corporate Communications, Strategic Planning, Performance Management System, MISS- Municipal Information Security Standards, Speakers Office and Executive Mayor's Office

NATIONAL LG PRIORITIES	BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION
KPA 2	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE
OUTCOME 9	TOP PROMOTE GOOD GOVERNANCE
	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE

2018/19 REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN- DR. KENNETH KAUNDA DISTRICT MUNICIPALITY

FUNCTIONAL AREAS		STRATEGIC OBJECTIVE		BASELINE 2017/18		REVISED KEY PERFORMANCE INDICATOR		ANNUAL TARGET		REVISED BUDGET		QUARTERLY TARGETS		MSCOA DESCRIPTION		COUNCIL RESOLUTIONS AND BUDGET RELATED POLICIES	
MUNICIPAL POWERS & FUNCTIONS	FUNCTIONAL AREA	Current status (Progress to date)	Objectives	Baseline	Target	Key Performance Indicator	Target	Key Performance Indicator	Target	Key Performance Indicator	Target	Quarterly Targets	Key Performance Indicator	Target	Quarterly Targets	Key Performance Indicator	Description
Budget and Treasury	To ensure internal municipal excellence	2017/18 (8) budget related policies developed and reviewed	Municipal Planning	2018/19 (8) budget related policies developed and reviewed	N/A	KPI 27 Number of budget related policies workshoped adopted by May 2019	Output	8 Budget related policies workshoped adopted by May 2019	OPEX	Output	Output	Q1 Q2 Q3 Q4	None	Q1 Q2 Q3 Q4	None	Council Resolution and budget related policies	
District Economic Development	To promote socio-economic development	Draft Sport and Recreation strategy	Municipal Planning	Approval of Tourism, Sport and Recreation strategy	Approved	KPI 28 Number of Sport and Recreation strategy workshoped adopted by June 2019	Output	1 Sport and Recreation strategy workshoped adopted by June 2019	OPEX	Output	Output	Q1 Q2 Q3 Q4	None	Q1 Q2 Q3 Q4	None	Council Resolution and Tourism, Sport and Recreation Strategy	
District Economic Development	To promote socio-economic development	2009 DED Strategy	Municipal Planning	Approval of DED Strategy	Approved	KPI 29 Number of DED strategy workshoped adopted by June 2019	Output	1 DED strategy workshoped adopted by June 2019	OPEX	Output	Output	Q1 Q2 Q3 Q4	None	Q1 Q2 Q3 Q4	None	Council Resolution and DED strategy	
Disaster Risk Management	To ensure disaster risk management	Municipal Planning	Draft District Disaster Management Plan Reviewed	Approval of District Disaster Management Plan	Approved	KPI 30 District Disaster Management Plan workshoped adopted by June 2019	Output	District Disaster Management Plan workshoped adopted by June 2019	OPEX	Output	Output	Q1 Q2 Q3 Q4	None	Q1 Q2 Q3 Q4	None	Adopted District Disaster Management Plan	

NATIONAL LG PRIORITIES		BUILD A DEVELOPMENTAL STATE IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTIONS									
KPA 2		ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE									
OUTCOME 9		OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE									
STRATEGIC OBJECTIVE		BASELINE						QUARTERLY TARGETS			
KPI 2	MUNICIPAL FUNCTIONS & POWERS	Current status	Baseline 2017/18	Demand IMF/MIA Circular 63)	Backlog (MIMA Circular 63)	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	KPI 31	Q1	PORTFOLIO OF EVIDENCE
Disaster Risk Management	To ensure internal municipal excellence	Fire Services	Draft fire services By-Law developed	Development of fire services By-Law	Development of fire services By-Law developed	KPI 31 Number of Fire Services By-Law workshoped adopted by Council by June 2019	Output	OPEX	1 Fire Services By-Law workshoped adopted by Council by June 2019	None	Adopted draft fire services By-Law
Corporate Services	To ensure internal municipal excellence	Municipal Planning	25 HR Policies reviewed adopted	42 HR Policies Reviewed workshoped	20 HR Policies outstanding	KPI 32 Number of HR Policies workshoped adopted by June 2019	Output	OPEX	05 HR Policies workshoped adopted by June 2019	None	Council Resolution and HR Policies adopted
Strategic Planning Internal Audit	To ensure internal municipal excellence	Municipal Planning	2016/17 Risk Assessment	N/A	KPI 33 Number of risk assessment conducted for DRKKDM and District Economic Agency	1 Risk Assessment conducted for DRKKDM September 2018	Output	OPEX	2 risk assessment conducted for DRKKDM and District Economic Agency by September 2018	None	Risk assessment register & AC minutes

NATIONAL LG PRIORITY		BUILD A DEVELOPMENTAL STATE IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION		ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE		TO PROMOTE GOOD GOVERNANCE		OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE		PORTFOLIO OF EVIDENCE	
KPA2	OUTCOME 9	BASELINE 2017/18	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	QUARTERLY TARGETS	DESCRIPTION MSCOA	Q4	None	Q1	None
		Current status (Progress to date)	Demand (NFMA Circular 63)	Backlog (NFMA Circular 63)						Q2	2 risk management policies reviewed for DRKKDM December 2018
Internal Audit	To ensure internal municipal excellence	Municipal Planning	2 risk management policies reviewed for DRKKDM and District Economic Agency	Approved of 2 reviewed risk management policies for DRKKDM and District Economic Agency	KPI 34 Number of risk management policies reviewed for DRKKDM approved by June 2019	2 management policies reviewed for DRKKDM approved by June 2019	OPEx	-	Q1	None	2 risk management policies reviewed for DRKKDM by December 2018
Internal Audit	To ensure internal municipal excellence	Municipal Planning	3 approved Audit Plans 2016/17 (District, District Agency & Maquassi Hills Local Municipality)	3 approved risk-based audit plans for the shared IA service	KPI 35 Number of approved risk-based audit plans for the shared IA service by April 2019	2 approved risk-based audit plans for DRKKDM and the District Agency by April 2019.	OPEx	-	Q1	3 approved risk-based audit plans for the shared IA service by September 2018	2 Approved Audit Plans
Communications	To ensure internal municipal excellence	Municipal Planning	Reviewed Communications Strategy workshoped	Approved of reviewed Communications Strategy	KPI 36 Number of reviewed Communications	1 reviewed Communications Strategy	OPEx	-	Q1	None	Council resolution and approved

NATIONAL LG PRIORITIES	BUILD A DEVELOPMENTAL STATE IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE									
	OUTPUT 5 TO STRENGTHEN PARTICIPATORY GOVERNANCE									
KPA2	TO PROMOTE GOOD GOVERNANCE									
	OBJECTIVE	FUNCTIONAL AREAS	POWERS & MUNICIPAL INSTITUTIONS	BASELINE	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	DESCRIPTON MSCOA	QUARTERLY TARGETS	PORTFOLIO OF EVIDENCE	
OUTCOME 9	To ensure internal municipal excellence	Municipal Planning	Current status Progress to date	2017/18 Demand MFFMA Circular 63 [REDACTED]	Backlog (MFMA Circular 63)	KPI 37 Strategy adopted by December 2018	adopted by December 2018	Strategy adopted by December 2018 Q3 None Q4 None	Strategy adopted by December 2018 Q1 None Q2 None Q3 None Q4 None	
Strategic Planning	To ensure internal municipal excellence	Municipal Planning	1IDP Rep Representative Forum Meeting held	Nil	KPI 37 Number of IDP Rep Representative Forum Meetings conducted by June 2019	1 IDP Rep Representative Forum Meetings conducted by June 2019	OPEX	-	Report on IDP Rep Representative Forum	
Strategic Planning	To ensure internal municipal excellence	Municipal Planning	5-year plan IDP Document for approval	2018/19 IDP Reviewed	KPI 38 Number of 2018/19 IDP reviewed adopted by Council by June 2019	(1) 2018/19 IDP reviewed adopted by Council by June 2019	OPEX	-	Council Resolution and 2018/19 IDP reviewed	
Performance Management Systems	To ensure internal municipal excellence	Municipal Planning	Draft PMS Policy Framework reviewed	Approved PMS Policy Framework for 2017/18	KPI 39 Number PMS Policy Framework reviewed adopted by December 2018 PMS	1 PMS Policy Framework reviewed adopted by	OPEX	-	1 PMS Policy Framework reviewed	

2018/19 REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN- DR. KENNETH KAUNDA DISTRICT MUNICIPALITY

NATIONAL LG PRIORITIES	STRATEGIC OBJECTIVE	FUNCTIONAL AREAS	MUNICIPAL POWERES & FUNCTIONS	BUILD A DEVELOPMENT STATE TO IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION				ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE			
				OUTCOME 9	OUTCOMES TO PROMOTE GOOD GOVERNANCE	OUTCOMES TO STRENGTHEN PARTICIPATORY GOVERNANCE	OUTCOMES TO STRENGTHEN INSTITUTIONAL GOVERNANCE	OUTCOMES TO STRENGTHEN INSTITUTIONAL GOVERNANCE	OUTCOMES TO STRENGTHEN INSTITUTIONAL GOVERNANCE	OUTCOMES TO STRENGTHEN INSTITUTIONAL GOVERNANCE	OUTCOMES TO STRENGTHEN INSTITUTIONAL GOVERNANCE
KPA12				BASELINE	2017/18	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	DESCRIPTION	QUARTERLY TARGETS	PORTFOLIO OF EVIDENCE
				Current status Progress to date	Demand (MfMA Circular 63)	Backlog (MfMA Circular 63)				Q3 Q4	2019/20 Top layer SDBIP approved
Performance Management Systems	To ensure internal municipal excellence	Municipal Planning	2017/18 Top layer SDBIP approved	Nil	KPI 40 Number of 2019/20 Top layer SDBIP approved by Executive Mayor by June 2019 PMS	(1) Top layer SDBIP approved by Executive Mayor by June 2019	December 2018	OPEX	-	Q1 Q2 Q3 Q4	None None None None
Performance Management Systems	To ensure internal municipal excellence	Municipal planning	2017/18 Mid-Year Term Performance Reports compiled	Nil	KPI 41 Number of Mid-Year Performance Assessment Report compiled approved by January 2019 PMS	(1) Mid-Year Performance Assessment Report compiled approved by January 2019	2018/19	OPEX	-	Q1 Q2 Q3 Q4	None None None None
Performance Management Systems	To ensure internal municipal excellence	Municipal Planning	Approved 2016/17 annual municipal annual performance report (sec 46) Annual	2017/18 annual performance report compiled	(1) Number of 2017/18 annual performance reports compiled submitted by August 2018 PMS	(1) annual performance report compiled submitted by August 2018	2017/18	OPEX	-	Q1 Q2 Q3	(1) 2017/18 Annual performance report compiled submitted by August 2018
											Council Resolution and 2018/19 Mid-Year Performance Assessment Report compiled
											2017/20 Top layer SDBIP approved

2018/19 REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN- DR. KENNETH KAUNDA DISTRICT MUNICIPALITY

NATIONAL LG PRIORITIES	Build a Developmental State / Improve Public Service and Strengthen Democratic Institutions / Ensure Sustainable Resource Management and Use									
	Output 5: To Promote Good Governance									
KPA/2	OUTCOME 9	STRATEGIC OBJECTIVE	MUNICIPAL FUNCTIONS	BASELINE		REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	MSCOA DESCRIPTION	PORTFOLIO OF EVIDENCE
				Current status (Progress to date)	Demand (MFMA Circular)					
Municipal Information Security Standards	To ensure internal municipal excellence	Municipal Planning	Approved Security policy by November 2018	Report	Review of Security policy	Nil	KPI 43 Number of Security policy workshoped to officials by June 2019	1 Security policy workshoped to officials June 2019	OPEX	Attendance register of officials on Security Policy workshop conducted
Speaker	To ensure internal municipal excellence	Municipal Planning	council meetings coordinate	8 council meetings	Nil	KPI 44 Number of council meetings coordinate by June 2019	8 council meetings coordinated by June 2019	OPEX	2 council meetings by September 2018	Council minutes
Speaker	To ensure internal municipal excellence	Municipal Planning	1 MPAC Public Participation meeting held at Madiba Banquet Hall	1 MPAC Public Participation meeting held at Madiba Banquet Hall	Nil	KPI 45 Number of MPAC Public Participation meetings held by March 2019	1 MPAC Public Participation meeting held by March 2019	OPEX	1 council meeting by December 2018	Public Participation minutes & Attendance Registers
Speaker	To ensure internal municipal excellence	Municipal Planning	1 MPAC Public Participation meeting held at Madiba Banquet Hall	1 MPAC Public Participation meeting held at Madiba Banquet Hall	Nil	KPI 45 Number of MPAC Public Participation meetings held by March 2019	1 MPAC Public Participation meeting held by March 2019	OPEX	3 council meetings coordinate by March 2019	Public Participation minutes & Attendance Registers
Speaker	To ensure internal municipal excellence	Municipal Planning	1 MPAC Public Participation meeting held at Madiba Banquet Hall	1 MPAC Public Participation meeting held at Madiba Banquet Hall	Nil	KPI 45 Number of MPAC Public Participation meetings held by March 2019	1 MPAC Public Participation meeting held by March 2019	OPEX	2 council meeting coordinate by June 2019	Public Participation minutes & Attendance Registers

**NATIONAL  
LG  
PRIORITIES**

**BUILD A DEVELOPMENTAL STATE; IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION  
ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE**

KPA2	OUTCOME9	FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	OUTPUT5 TO STRENGTHEN PARTICIPATORY GOVERNANCE				PORTFOLIO OF EVIDENCE	
					BASELINE 2017/18	Demand MFMA Circular 63 63	REvised KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	
Executive Mayor	To promote socio-economic development	None	Actively held at Saultui Islamic Orphanage at JB Marks Municipality during Mandela Day	Support orphanage house	KPI 46 Number of celebrations with elderly during Mandela Day to be held in Matlosana recreational Hall by July 2018	Nil	KPI 46 Number of celebrations with elderly during Mandela Day to be held in Matlosana recreational Hall by July 2018	1 celebration with elderly during Mandela Day to be held in Matlosana recreational Hall by July 2018	R150 000	31052280030 FLP61ZZWID
Executive Mayor	To promote socio-economic development	None	168 Students benefited	300 students	KPI 47 Number of students within Dr. Kenneth Kaunda District awarded with financial assistance for registration in Higher learning institutions by March 2019	50	KPI 47 Number of students within Dr. Kenneth Kaunda District awarded with financial assistance for registration in Higher learning institutions by March 2019	250 students within Dr. Kenneth Kaunda District awarded with financial assistance for registration in Higher learning institutions by March 2019	R3 000 000	31052590 650FLP63 ZZWID
Executive Mayor	To promote socio-economic development	None	10 Supported	Support of 5 educational	KPI 48	5 Students	KPI 48	5 educational	R200,000	31052540 650FLP36

2018/19 REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN- DR. KENNETH KAUNDA DISTRICT MUNICIPALITY

NATIONAL LG PRIORITIES		BUILD A DEVELOPMENT STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE									
KPA2		OUTPUT 5 TO STRENGTHEN PARTICIPATORY GOVERNANCE									
OUTCOME 9		TO PROMOTE GOOD GOVERNANCE									
STRATEGIC OBJECTIVE		BASELINE						QUARTERLY TARGETS		PORTFOLIO OF EVIDENCE	
FUNCTIONAL AREAS		Current status/ Progress to date)	Baseline 2017/18	Demand (MEMA Circular 63)	Backlog (MEMA Circular 63)	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	DESCRIPTION MSCOA ZZWD	Q2 None	offered financial assistance/s support
MUNICIPAL POWERS & FUNCTIONS		students that applied for financial assistance	request	Offered financial assistance	Offered financial assistance	Number of educational request supported by March 2019	requests supported by March 2019		Q3 5 educational requests supported by March 2019	Q3 None	offered financial assistance/s support
Executive Mayor		To promote socio- economic development	None	500 food parcels supplied to distressed families identified	Supply of 200 food parcels to distressed families identified	KPI 49 Number of food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by June 2019	200 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by June 2019	R300 000	31052690 640FLP99 ZZWD	Q1 families in distress identified by September 2018	List of Beneficiaries Signed beneficiary recipient register
Executive Mayor		To promote socio- economic development	None	None	Supply of 200 food parcels to distressed families identified	KPI 49 Number of food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by June 2019	200 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by June 2019	R300 000	31052690 640FLP99 ZZWD	Q2 100 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by December 2018	Report on food parcels supplied.
Executive Mayor		To promote socio- economic development	None	Host 1 Africa Day activity	1 Africa Day activity	KPI 50 Number of Africa Day activities	1 Africa Day hosted	R150 000	31052280 030FLP01 ZZWD	Q4 None	Report on Africa Day activity

NATIONAL LG PRIORITIES	KPA2 OUTCOME 9 STRATEGIC OBJECTIVE FUNCTIONAL AREA	BUILD A DEVELOPMENT STATE, IMPROVE PUBLIC SERVICES AND STRENGTHEN DEMOCRATIC INSTITUTIONS TO PROMOTE GOOD GOVERNANCE ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE										PORTFOLIO OF EVIDENCE	
		OUTPUTS TO STRENGTHEN PARTICIPATORY GOVERNANCE					QUARTERLY TARGETS						
BASELINE 2017/18	Current status (Progress/ date)	Demand (MFMX) Circular (C3)	Backlog (MFMX) Circular (C3)	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	MSCOA DESCRIPTION	Q4	Dr Kenneth Kaunda Memorial Lecture by May 2019.				
Executive Mayor	To promote socio-economic development	None	Nil	1 Mayoral Golf Day	Nil	KPI 51 Number of Mayoral Golf Day hosted by December 2018	1 Mayoral Golf Day hosted in Matlosana by December 2018	Maquassi Hills by May 2019	R60 000	31052280 030FLP62 ZZWD	Q1 Q2 Q3 Q4	None 1 Mayoral Golf Day hosted by December 2018 None 1 Mayoral Golf Day hosted by in Matlosana by June 2019	Report on Mayoral Golf Day hosted
Executive Mayor	To promote socio-economic development	None	4 gender workshops held	Hold 4 Gender workshops	2 gender workshops	KPI 52 Number of Gender activity programs held within Dr. Kenneth Kaunda District by June 2019	5 Gender activity programs held within Dr. Kenneth Kaunda District by June 2019	None	R300 000	31052280 030FLP53 ZZWD	Q1 Q2	1 Gender activity program within Dr. Kenneth Kaunda District held by September 2018 2 Gender activity programs within Dr. Kenneth Kaunda District held by December 2018	Report on Gender workshops held

BUILD A DEVELOPMENTAL STATE / IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE									
OUTCOME 9: TO PROMOTE GOOD GOVERNANCE									
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE									
STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	MSCOA DESCRIPTION	QUARTERLY TARGETS	PORTRFOLIO OF EVIDENCE	
EXECUTIVE	None	2017/18	Badlog (MFMA Circular 63)	Nil	R200 000	310522800 30FLP1ZZ WD	Q1 Q2 Q3 Q4	Report on boys and girls exposed to a working environment & attendance register	
Executive Mayor	To promote socio-economic development	30 girls exposed to a working environment	20 boys and 20 girls exposed to a working environment	Nil	KPI 53 Number of girls and Boys within Dr. Kenneth Kaunda District exposed to a working environment by May 2019	20 boys and 20 girls within Dr. Kenneth Kaunda District exposed to a working environment by May 2019	None None None Q4	20 boys and 20 girls within Dr. Kenneth Kaunda District exposed to a working environment by May 2019.	Report on
Executive Mayor	To promote socio-economic development	New	Provide assistive devices	Nil	KPI 54 Number of assistive devices	31052280030	Q1	None	on

**NATIONAL  
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PRIORITY**

**BUILD A DEVELOPMENTAL STATE - IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION  
ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE**

KPA2	OUTCOME 9	STRATEGIC FUNCTIONS & POWERS & MUNICIPAL ENTITIES	BASELINE 2017/18	Current status Progress to date)	Demand (MFMA Circular 63 (63))	Backlog MFMA Circular 63 (63)	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	FSCOA ID FLP21ZZWD	QUARTERLY TARGETS	PORTFOLIO OF EVIDENCE	
											Q2	1 assistive device provided or fixed to disabled individual within Dr. Kenneth Kaunda District by December 2018	proof of assistive devices provided to identified disabled individuals
Executive Mayor	To promote socio-economic development	economic development									Q3	None	
Executive Mayor	To promote socio-economic development	economic development									Q4	2 assistive devices provided or fixed to disabled individual within Dr. Kenneth Kaunda District by June 2019	proof of assistive devices provided to identified disabled individuals
Executive Mayor	To promote socio-economic development	economic development									Q3	None	
Executive Mayor	To promote socio-economic development	economic development									Q4	1 recreational and developmental Activities held for Elderly by December 2018	Report on recreational Activities held for Elderly
Executive Mayor	To promote socio-economic development	economic development									Q3	None	
Executive Mayor	To promote socio-economic development	economic development									Q4	None	
Executive Mayor	To promote socio-economic development	economic development									Q1	1 moral regeneration programs conducted within Dr. Kenneth Kaunda District by September 2018	Report on moral regeneration programs

**NATIONAL  
LG  
PRIORITY**

**KPA2**

**BUILD A DEVELOPMENTAL STATE; IMPROVE PUBLIC SERVICES AND STRENGTHEN DEMOCRATIC INSTITUTIONS; ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE**

OUTCOME 9	STRATEGIC FUNCTIONAL AREAS	MUNICIPAL POWERS & FUNCTIONS	OBJECTIVE	BASELINE 2017/18	REVISED KEY PERFORMANCE INDICATOR	ANNUAL TARGET	REVISED BUDGET	MSOA DESCRIPTION	QUARTERLY TARGETS	PORTFOLIO OF EVIDENCE	
				Current Status (Progress date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	KPI 57 Kaunda District by June 2019	Kenneth Kaunda District by June 2019			
Executive Mayor	To promote socio-economic development	None	3 youth programs or projects supported	12 youth programs or projects	KPI 57 Number of youth projects within Dr. Kenneth Kaunda District supported by June 2019	12 youth projects within Dr. Kenneth Kaunda District supported by June 2019	R0	R480 000 31052280030F LQ07ZZWD	Q1 12 youth projects within Dr. Kenneth Kaunda District supported by June 2019	3 youth programs or projects within Dr. Kenneth Kaunda District supported by September 2018	Report on Youth program or project
							R0	31052280050F LQ07ZZWD	Q2 12 youth projects within Dr. Kenneth Kaunda District supported by December 2018	3 youth programs or projects within Dr. Kenneth Kaunda District supported by December 2018	

NATIONAL LG PRIORITIES	OUTCOME 9	STRATEGIC OBJECTIVE	FUNCTIONAL AREAS	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE				PORTFOLIO OF EVIDENCE
				BASELINE 2017/18	Demand (MEMA) Circular 63)	Revised Performance Indicator	Annual Target	
KPA2								R0
								31052281220F LQ07ZZWD
								31052300120F LQ07ZZWD
								31052300140F LQ07ZZWD
								31052301870F LQ07ZZWD
								31052300120F LQ06ZZWD
								R25 000 LQ06ZZWD
								R125 000 31052280670F LQ06ZZWD
								R25 000 31052281220F LQ06ZZWD
								R0 31052300120F LQ06ZZWD
								R140 000 31052305730F LQ06ZZWD
								R100 000 31052301870F LQ06ZZWD

## 12. KPA 6: SPATIAL RATIONALE

### 12.1. DISASTER RISK MANAGEMENT

BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION  
ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE

NATIONAL LG PRIORITIES	KPA12	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE										PORTFOLIO OF EVIDENCE	
		OUTCOME 9: TO PROMOTE GOOD GOVERNANCE					OUTCOME 10: TO ENHANCE INSTITUTIONAL CAPACITY						
Functional Area	STRATEGIC OBJECTIVE	BASELINE 2017/18			REVISED KEY PERFORMANCE INDICATOR			TARGETED ACTIVITIES			BUDGET REQUEST	DESCRIPTION	QUARTERLY TARGETS
		Current Status (Progress to date)	Demand (WTFMA Circular 63)	Backlog (MEMA Circular 63)	KPI 58	Number of Draft Emergency Response Plan & Draft Dolomite By-Laws	Output	1	Draft Emergency Response Plan & 1 Draft Dolomite By- Law	R2,000,000	380522725 40FLF75Z ZR3	Q1 Q2 Q3 Q4	
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	Phase 1 of 3 for the District Dolomite Strategy conducted	Phase 2 of 3 phases for the District Dolomite Strategy	KPI 58	Number of Draft Emergency Response Plan, 1 Draft Dolomite By-Law	Output	1	Draft Emergency Response Plan & 1 Draft Dolomite By-Law	R2,000,000	380522725 40FLF75Z ZR3	None	
Disaster Risk Management	To ensure fire services	Fire Services	New Project	60 Fire Safety Inspections	KPI 59	Number of Fire Safety Inspections within Dr. Kenneth Kaunda District conducted by June 2019	Activity	-	OPEX	-	15 Fire Inspections within Dr. Kenneth Kaunda District conducted by September 2018	Q1	
Disaster Risk Management	To ensure fire services	Fire Services	New Project	60 Fire Safety Inspections conducted	KPI 59	Number of Fire Safety Inspections within Dr. Kenneth Kaunda District conducted by June 2019	Activity	-	OPEX	-	15 Fire Inspections within Dr. Kenneth Kaunda District conducted by December 2018	Q2	
Disaster Risk Management	To ensure fire services	Fire Services	New Project	60 Fire Safety Inspections conducted	KPI 59	Number of Fire Safety Inspections within Dr. Kenneth Kaunda District conducted by June 2019	Activity	-	OPEX	-	15 Fire Inspections within Dr. Kenneth Kaunda District conducted by March 2019	Q3	
Disaster Risk Management	To ensure fire services	Fire Services	New Project	60 Fire Safety Inspections conducted	KPI 59	Number of Fire Safety Inspections within Dr. Kenneth Kaunda District conducted by June 2019	Activity	-	OPEX	-	15 Fire Inspections within Dr. Kenneth Kaunda District conducted by March 2019	Q4	

2018/19 REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN - DR. KENNETH KAUNDA DISTRICT MUNICIPALITY

NATIONAL LEVEL PRIORITIES									BUILD A DEVELOPMENTAL STATE; IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTIONS; ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE							
OUTCOMES			OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE						OUTPUT 6: TO STRENGTHEN PARTNERSHIPS			OUTPUT 7: TO STRENGTHEN INSTITUTIONS				
Functional Area	Strategic Objective	Municipal Powers & Functions	Baseline		Revised Key Performance Indicator		Quarterly Targets		Portfolio of Evidence							
Functional Area	Strategic Objective	Municipal Powers & Functions	KPI Type	Target	Annual	Revised	Budget	Actual	Report and Attendance Registers	Report and Attendance Registers						
KPA12	To ensure disaster risk management	Disaster Risk Management	New Project	1 International; Disaster Reduction event conducted	Nil	KPI 60 Number of International; Disaster Reduction events held within Dr. Kenneth Kaunda District conducted by June 2019	R20 000	380523187 0FLP23ZZ WD	Q1	None						
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	New Project	1 International; Disaster Reduction event conducted	Nil	KPI 60 Number of International; Disaster Reduction events held within Dr. Kenneth Kaunda District conducted by June 2019	R20 000	380523187 0FLP23ZZ WD	Q1	None						
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	New Project	1 International; Disaster Reduction event conducted	Nil	KPI 61 Number of BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by March 2019	6 BESAFE Centre Activities conducted	OPEX	-	Q1	2 BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by September 2018					
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	New Project	1 International; Disaster Reduction event conducted	Nil	KPI 61 Number of BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by March 2019	6 BESAFE Centre Activities conducted	OPEX	-	Q1	2 BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by September 2018					
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	New Project	1 International; Disaster Reduction event conducted	Nil	KPI 62 Number of Winter	R50,000	380522800 30FLP16Z	Q1	None						
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	New Project	1 International; Disaster Reduction event conducted	Nil	KPI 62 Number of Winter	R50,000	380522800 30FLP16Z	Q1	None						

BUILD A DEVELOPMENTAL STATE IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTIONS									
ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE									
OUTCOME 9: TO PROMOTE GOOD GOVERNANCE									
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE									
Functional Area	Strategic Objective	Baseline	Revised Key Performance Indicator	Budget Revised	Quarterly Targets	Portfolio of Evidence	Registers		
NATIONAL LG PRIORITIES	KPA 2:	20/7/18	Current status (Progress to date)	Backlog (MENA) Circular 63)	R220,000	380522800 30FLP23Z ZWD	Q2 None Q3 None Q4 1 Winter Awareness Campaign within Dr. Kenneth Kaunda District conducted by June 2019	12 Contingency Plans	Contingency Plans
OUTCOME 9:	Strategic Objective	Baseline	Revised Key Performance Indicator	Budget Revised	Quarterly Targets	Portfolio of Evidence	Registers		
Disaster Risk Management	To ensure disaster risk management	Management	Awareness Campaign conducted	Awareness campaigns within Dr. Kenneth Kaunda District conducted by June 2019	ZWD	380522800 30FLP23Z ZWD	Q1 3 Contingency Plans Updated by September 2018 Q2 3 Contingency Plans Updated by December 2018 Q3 3 Contingency Plans Updated by March 2019 Q4 3 Contingency Plans Updated by June 2019	12 Contingency Plans	Contingency Plans
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	New Project	KPI 63 Number of Contingency Plans updated by June 2019	OPEX	-	Q1 1 Community Based Disaster Risk Assessment within Dr. Kenneth Kaunda District conducted by December 2018	1 Community Based Disaster Risk Assessment within Dr. Kenneth Kaunda District conducted by December 2018	Community Based Disaster Risk Assessment within Dr. Kenneth Kaunda District conducted by December 2018
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	New Project	KPI 64 Number of Community Based Disaster Risk Assessment conducted	R50,000	38052280030 FLP76ZZWD	Q1 1 Community Based Disaster Risk Assessment within Dr. Kenneth Kaunda District conducted by December 2018	1 Community Based Disaster Risk Assessment within Dr. Kenneth Kaunda District conducted by December 2018	Community Based Disaster Risk Assessment within Dr. Kenneth Kaunda District conducted by December 2018
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	New Project	KPI 64 Number of Community Based Disaster Risk Assessment conducted	R220,000	38052280030 FLP23ZZWD	Q2 1 Community Based Disaster Risk Assessment within Dr. Kenneth Kaunda District conducted by December 2018	1 Community Based Disaster Risk Assessment within Dr. Kenneth Kaunda District conducted by December 2018	Community Based Disaster Risk Assessment within Dr. Kenneth Kaunda District conducted by December 2018

2018/19 REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN- DR. KENNETH KAUNDA DISTRICT MUNICIPALITY

NATIONAL LG PRIORITIES		Build A DEVELOPMENT STATE IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE		TOP PROMOTE GOOD GOVERNANCE		OUTPUT 3: TO STRENGTHEN PARTICIPATORY GOVERNANCE		QUARTERLY TARGETS		PORTFOLIO OF EVIDENCE	
KPA2		OUTCOME 9		OUTCOME 9		OUTCOME 9		OUTCOME 9		OUTCOME 9	
Functional Area	STRATEGIC OBJECTIVE	MUNICIPAL FUNCTION	FUNCTIONS PROVIDED	CURRENT STATUS	BASELINE 2017/18	REVISED KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET REVISED	MSCOA DESCRIPTION	PORTFOLIO OF EVIDENCE